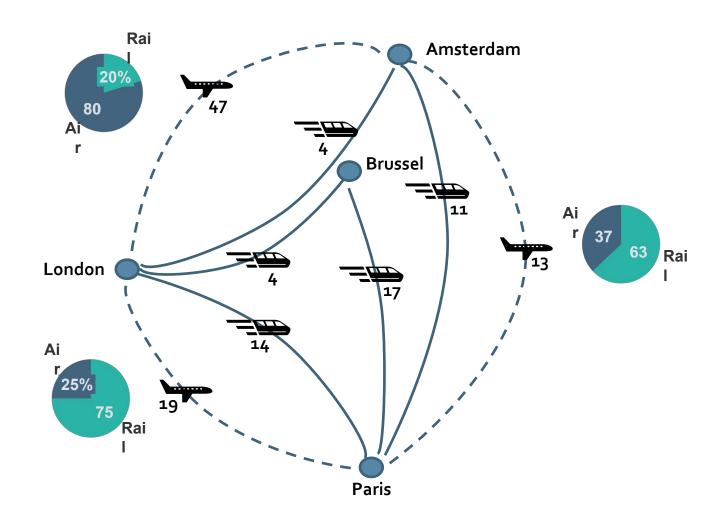


The Amsterdam-Paris-London triangle has a lot more potential for rail...



...than currently realised by the Eurostar-product



Open access on HSL in Italy and Spain demonstrate that competition can unlock the potential



Trenitalia is incumbent Italo (NTV), since 2012

Renfe is incumbent Ouigo and Iryo 2021/2022

Competition drives innovation, higher frequencies and lower ticket prices with increased revenues



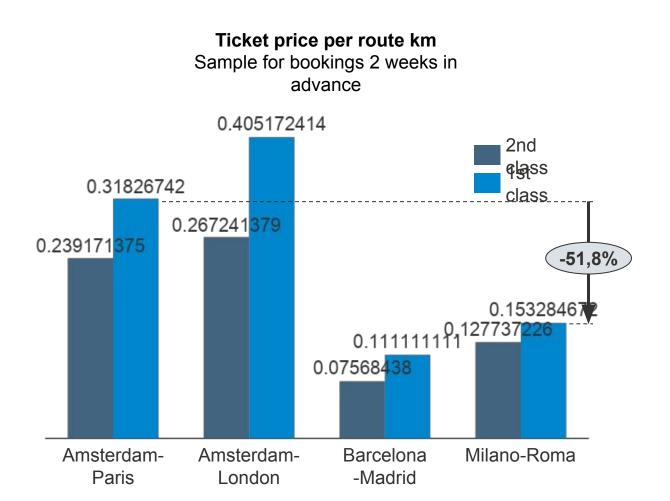


Increased modal share



Higher revenues

Competition drives innovation, higher frequencies and lower ticket prices with increased revenues

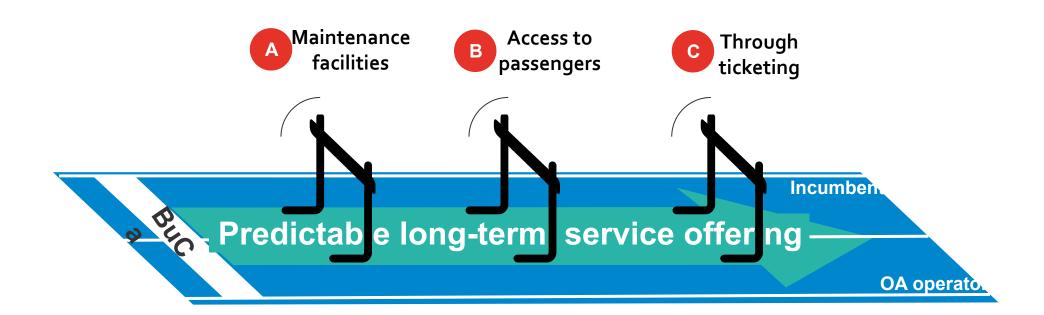


In fact, competition in the market can be more effective than any KPI-set





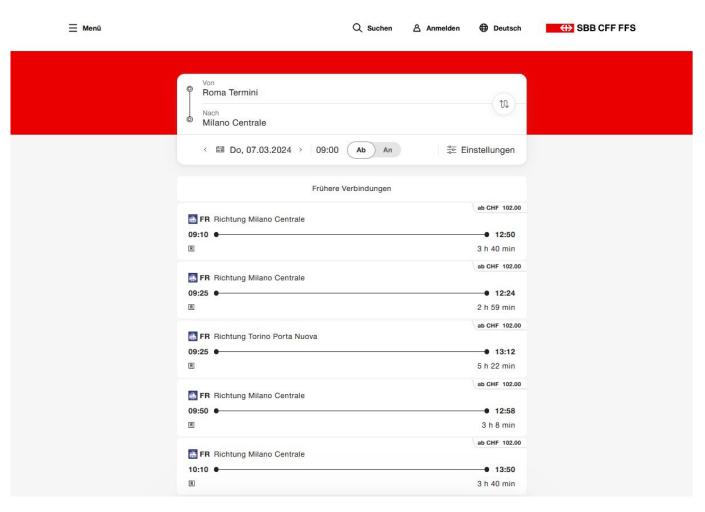
There are more hurdles to operate a successful connection than having a train and a path



Trains need maintenance and a fleet needs a maintenance facility



Access to passenger through sales channels and at stations is an issue



Inability to provide though tickets limits the reach to a wider public



'Predictable long-term service offering' is a two-way pre-requisite



To summarise

- Competition drives an improved service offering at lower prices and is therefore an effective enabler to advancing international rail
- Also with the 4th railway package, there remain major obstacles for new entrants under Open Access
- For competition to be effective, the competition needs to be organised

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